Transforming Newborn Care

LEARN | MEASURE | SHARE | IMPROVE

2017 ANNUAL QUALITY CONGRESS
OCTOBER 26–30, 2017
SHERATON GRAND CHICAGO
CHICAGO, ILLINOIS

Translating Evidence into Practice • Genomics and the NICU
The Edge of Viability • The Social Determinants of Health
www.vtoxford.org/Annual_Quality_Congress
Jump Starting Quality 3.0
Strategies to Launch a Successful Quality Improvement Project

Target Audience
This engaging hands-on workshop is ideal for neonatal fellows who are planning their fellowship project. It is also essential for early career neonatologists who are interested in integrating robust quality improvement methods at their center. Other professionals, particularly newly forming intradisciplinary quality improvement teams, are also encouraged to attend and will enrich the learning environment and dialogue.

The educational design is a “flipped” classroom. Participants complete prework and come prepared to work on a proposed QI project. Small group table-top exercises will be tailored to your level of QI expertise (novice, intermediate, or advanced). Details available at: www.vtoxford.org/Annual_Quality_Congress.

Agenda

12:30  Quality Matters in the Neonatal Community of Practice  J. Horbar
12:45  Change Ideas Exchange – What Are You Working On?  D. Dukhovny
1:00   Crafting a SMART Aim  M. Gupta
1:20   Introduction to SQUIRE 2.0  T. Ho
2:00   What, Why and How To: Develop a Driver Diagram  R. Vartanian / T. Ho
2:50   Break/Informal Networking
3:05   Measurement and Metrics – the Basics!  H. Kaplan / T. Ho
3:30   Discuss / Debrief / Share  Faculty Facilitators
3:50   Plotting the Dots: Run Chart Interpretation and Intro to Control Charts  M. Gupta
5:00   Time to Take Action: Planning and Executing Small "Tests of Change" / PDSA Cycles
5:50   Final Thoughts and Next Steps  D. Dukhovny
6:00   Session Adjourns

You Are Cordially Invited!
The VON community of practice welcomes all who have a vested interest in our mission – to improve the quality, safety and value of care for every newborn. You do not need to be a VON Member to participate in this important meeting.

We are delighted to share with you the four key themes of the VON Annual Quality Congress, the outstanding faculty, and the world-class content on the following pages. With over 90+ intradisciplinary faculty members from around the world and 35+ breakout sessions the only thing missing is you and your team!

Join us in the quest to learn, measure, share and improve outcomes for the infants and families that we serve.

Who Should Attend?
We expect 1500 professionals and parent advisors from 50 states and 35 countries to attend. Typically more than half of VON Annual Quality Congress participants elect to share their innovative solutions and improvement data via abstract submissions.

By virtue of your work at a VON Member Center, or by participating in a VON Quality Improvement Collaborative, you and your entire team are entitled to discounted member fees and can attend both the live Annual Quality Congress and the Virtual Quality Congress, an ongoing on-line learning opportunity.

Focused Learning Tracks
New this year are focused learning tracks aimed at your unique learning needs.

Clinical Improvement Track
- Neonatologists/Fellows
- Pediatricians/Pediatric Hospitalists
- Neonatal Nurse Practitioners
- Bedside Nurses
- Respiratory Therapists
- Pharmacists
- Dieticians/Lactation Consultants
- Physical/Occupational Therapists
- Parents

Leadership Track
- Physician Medical Directors
- Nursing Directors
- Senior Leaders
- Quality and Safety Officers
- State Collaborative Leaders

Educator Track
- Clinical Nurse Specialists
- Clinical Educators
- Outreach Educators

Data Track
- Quality Improvement Specialists
- Health Information Technologists
- Data Managers/Contacts

ACCREDITATION
Continuing Medical Education (CME), Continuing Nursing Education (CNE) and Continuing Pharmacy Education (CPE) credits will be awarded.

New This Year!
In support and solidarity for the power and health benefits of mother’s own milk, Vermont Oxford Network will be providing pumping stations and support for breastfeeding mothers. More details available at the time of registration.

Offered in partnership with:

TECaN
Trainees and Early Career Neonatologists
Section on Neonatal Perinatal Medicine
**NICQ & iNICQ Symposium**

**Target Audience**
This special “by invitation only” event is reserved for teams actively enrolled in our 2 active Vermont Oxford Network Quality Improvement Collaboratives - NICQ Next® and iNICQ 2017 - Choosing Antibiotics Wisely. Teams will present data-driven quality improvement stories and learn, measure, share and continue to drive improvement in close collaboration with their family advisors and senior leaders.

**Agenda**

7:00  **Networking Breakfast** / or / **Family Advisor Breakfast**

7:45  **Improvement Matters!**  
D. Zayack / M. Buus-Frank

7:55  **Cultivating a Positive Culture for Intensive Collaboration**  
M. Fry / K. Robson

8:15  **Questions / Answers / Dialogue**

8:25  **VON NICQ Next® QI Teams: Data-Driven Improvement Stories**  
1. Improving Care For Micropremature Infants: Homerooms POD, Micropremature Homerooms 2 & 3  
Moderator: D. Zayack

8:50  **Questions / Answers / Dialogue**

9:00  **VON NICQ Next® QI Teams: Data-Driven Improvement Stories**  
1. Improving Multi-System Outcomes, Teams and Teamwork, and Surgical Outcomes Homerooms  
Moderator: D. Zayack

9:25  **Questions / Answers / Dialogue**

9:35  **VON iNICQ QI Teams: Choosing Antibiotics Wisely Data-Driven Improvement Stories**  
1. Community Hospital, NICU and State / System-Level Improvement Stories  
Moderators: T. Ho / D. Dukhovny

10:00  **Questions / Answers / Dialogue**

10:15  **Break / NOTE: NICQ Next® Teams Move to Individual Collaborative Homerooms**

10:30  **iNICQ - Expert Reflections on Antibiotic Stewardship Improvement**  
Expert Panel

11:00  **Option 1. Whistle-Stop ASP Learning Improvement Tour / or / Option 2. Content Expert Team Project Consults**  
Moderators: T. Ho / D. Dukhovny

12:00  **Debrief / Share Learning**

12:10  **Lunch on Your Own**

1:30  **National Antibiotic Summit Launches**  
Registration required. Open to all.

*INICQ teams return and are joined by Summit Pre-Conference Registrants.

**NEW! Open to All**

**Newborn Antibiotic Stewardship National Summit**

In partnership with the Centers for Disease Control and Prevention

**Target Audience**
The Centers for Disease Control and Prevention has issued an urgent call to action focused on halting the alarming overuse and misuse of antibiotics. Together we will learn about rapid-cycle implementation of new published guidelines for chorioamnionitis (ACOG) and early-onset sepsis (AAP). Join us to dive into new guidelines, new data science, new laboratory science and new translational and improvement science strategies in our quest to fight emerging antimicrobial resistance around the world.

**Agenda**

1:30  **Welcome – Setting the Stage for Antibiotic Stewardship Programs (ASP)**  
A. Srinivasan / K. Puopolo

1:40  **New Basic Science, Laboratory Science, and Data Science**  
1. Evolving Lessons on the Microbiome  
J. Neu
2. Laboratory Tools to Confirm or Rule Out Sepsis in Hours, Not Days!  
K. Ota-Sullivan
3. New NHSN Antibiotic Use and Resistance (AU/AR) Data  
D. Pollock

1:55  **Panel Questions / Answers / Dialogue**

2:10  **New Guidelines and Tools**  
1. Evolving Definitions of Chorioamnionitis  
J. Neu
2. New AAP / COFN Guidelines for Newborns  
K. Puopolo
3. Implementation of the Sepsis Risk Calculator  
D. Braun / A. Fischer

2:55  **Panel Questions / Answers / Dialogue**

3:15  **Networking Break**

3:30  **Evolving Resistant Organisms**  
1. CDC Brief: New Multi-Drug Resistant Fungus (C. Auris) Among Us? Risk for Mistaken Identities  
S. Vallabhaneni
2. Emerging Resistance and Fungal Prophylaxis  
R. Soll
3. Antibiotics in the Food Chain  
J. Newland

3:50  **Panel Questions / Answers / Dialogue**

4:00  **Is it Possible to Promote a Paradigm Shift in Antibiotic Use?**  
1. California Perinatal Quality Improvement Collaborative  
C. Nisbet
2. VON iNICQ Choosing Antibiotics Wisely Stewardship  
T. Ho / D. Dukhovny / M. Buus-Frank

4:30  **Panel Questions / Answers / Dialogue**  
1. iNICQ Improvement Teams – Abstracts of the Year
2. Clinicians Perspective  
K. Puopolo
3. The Last Word - CDC / Public Health Perspective  
A. Srinivasan

5:10  **Is Improvement Contagious? Future Spread and Scale**  
1. Anticiopm Maste Pace Perspective  
K. Puopolo
2. The Last Word - CDC / Public Health Perspective  
A. Srinivasan

5:30  **Antibiotic Stewardship Summit Adjourns**

5:45  **VON State Partners and Health Systems Networking Receptions**  
1. Tennessee: TIPQC
2. Oregon / Southwest Washington: Northwest IPAs (NWIPAs)
3. Colorado: CPCQC
4. Georgia: GaPQC
5. West Virginia: West Virginia Perinatal Partnership
6. Maryland: Maryland Patient Safety
7. Health Systems: Children’s Hospital of Philadelphia Nurseries

*Registered participants from the VON State Partners or health systems (listed above) are encouraged to join their state perinatal collaborative leaders in a special networking session focused on statewide improvement work focused on antibiotic stewardship and/or NAS.
2017 Annual Quality Congress  Day 1
PLENARY SESSION AGENDA

6:00  Walk or Run for Fun          
      H. Cohen

6:30-7:30  Optional Sunrise Sessions
  • New VON QI Collaboratives for 2018/19: iNICQ & NICQ
    M. Buus-Frank / D. Zayack
  • Section on Neonatal-Perinatal Medicine (SoNPM)  J. Zupancic
  • VON Serial Data – In Service of Quality Improvement  E. Edwards
  • NANN: Opportunities to Publish and Spread Your QI Work
    D. Brandon
  • AAP Verification of NICU Levels of Care Project  A. Stark
  • Time to Come On Board! New NHSN Data Modules
    D. Pollock / CDC Team
  • Calling All Fellows! Meet the Professor
    H. Kaplan

Translating Evidence Into Practice

8:00  Our Challenge to the Neonatal Community: Ever Improving Care!
      J Horbar

8:10  Framing the Evidence Challenges
      Moderator: R. Soll

8:15  Translating the Evidence Into Practice: Antenatal Steroids
      A. Jobe

8:35  Questions / Answers / Dialogue

8:45  Improvement Podium Brief
      Improvement Team

8:55  Translating the Evidence Into Practice: Cooling
      S. Bonifacio

9:10  Questions / Answers / Dialogue

9:20  Brave New World of Fetal Therapy? Extra-Uterine Incubation as a Bridge to Viability in Sheep
      A. Flake

9:40  Questions / Answers / Dialogue

9:50  Networking Break

Genomics and the NICU...
A Brave New World?

10:05  Genomics: Possibilities and Perils
      Moderator: M. Cotten

10:35  Questions / Answers / Dialogue

10:45  First Steps Towards Precision Medicine in the NICU
      S. Kingsmore

11:10  Questions / Answers / Dialogue

      J. Savulescu

11:40  Questions / Answers / Dialogue

12:00  Lunch on Your Own / or / Optional Lunch and Learn Networking Sessions*

2:00  Breakout Sessions

3:30  VON Learning Fair Poster Session

6:30  VON Social Event*

*Pre-Registration required. Fees apply.
2017 Annual Quality Congress  Day 2
PLENARY SESSION AGENDA

6:00  Walk or Run for Fun  H. Cohen / E. Edwards

7:00  Late Breaking Science Session: Results of the Australian Placental Transfusion Randomized Controlled Trial  W. Tarnow-Mordi

The Edge of Viability

8:00  Framing the Challenges at the “Edges” of Viability  Moderator: M. Buus-Frank

8:05  Vermont Oxford Network Data at the “Edges” of Viability  D. Ehret

8:20  Controversies With Using “Calculators” or “Estimators”  M. Rysavy

8:40  Questions / Answers / Dialogue

8:50  Improvement Podium Brief  Improvement Team

9:00  Strategies for Shared Decision-Making  G. Moore

9:20  Shared Decision-Making – Lessons From the Other Side of the Bed  G. Shaffer

9:40  Questions / Answers / Dialogue

9:50  Break / Networking Session Featuring VON State Partners, Perinatal / Neonatal QI Leaders, and State Projects

Survival But Then What? The Social Determinants of Health

10:20  Framing the Dialogue  Moderator: J. Profit

10:30  Social Determinants of Health and the New World Disorder  P. O’Campo

10:50  Questions / Answers / Dialogue

11:00  Impacting Disparities in Neonatal and Infant Mortality in Ohio  M. Walsh

11:20  Questions / Answers / Dialogue

11:30  Neonatal Follow-up... Are We Asking the Right Questions?  M. McCormick

11:50  Questions / Answers / Dialogue

12:00  Lunch On Your Own

1:15  Breakout Sessions / Poster Symposia

2:40  Neonatal Care Around the World: What We Must Learn From Each Other!
Argentina – G. Mariani
Ethiopia — A. Demtse
Wales — S. Banerjee, G. Morris  Moderator: D. Ehret

3:30  Annual Quality Congress Adjourns
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<td><strong>Emerging Science and Evolving Evidence</strong></td>
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<td>BPD: Why Are We Failing to Move the Big Dot?</td>
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<td>Improving Surgical Outcomes</td>
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<td><strong>The Not So “Normal” Newborn Nursery – Clinical Quandaries</strong></td>
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<td>Safe Sleep in the Newborn Nursery, NICU and Beyond!</td>
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<td>Transient Hypoglycemia in the Newborn Nursery: Is There Evidence for Glucose Gel?</td>
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<td><strong>Improving Outcomes for Substance-Exposed Infants and Families</strong></td>
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<td>Overmedicating Infants? New Models of Care and Scoring Practices</td>
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<td><strong>Improving Outcomes Through the Use of Human Milk</strong></td>
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<td><strong>Telemedicine – the Future is Now!</strong></td>
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<td>Integrating Telemedicine Into the NICU Care Continuum: Prenatal to Post-Discharge Follow-Through</td>
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<td>24/7 Situational Awareness: Benefit to Your NICU, L/D, and Hospital System</td>
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<td>Beyond Training! Using Simulation to Improve Quality &amp; Safety</td>
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<td>L. Halamek / K. Firestone</td>
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<td><strong>A Global Perspective: Improving Care in the Developing World</strong></td>
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<td>Improving the Quality of Newborn Care in Low Resource Settings: Use of the AAP Improvement Guide</td>
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<td>C. Bose / J. Patterson</td>
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<td><strong>Beyond the NICU Walls... Not Just Follow-up But Follow-Through</strong></td>
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<td>Why Follow-up is Not Enough and Follow-Through Can't Wait!</td>
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<td>J. Litt</td>
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<td><strong>Newborn Intensive Parenting – Engaging Families in an Improved Future</strong></td>
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<td>Engaging Paid NICU Families as DR Liaisons During the Golden Hour</td>
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<td><strong>Turning Data Into Action! Building Capacity for Quality Improvement</strong></td>
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<td>Team Examples of Mapping and Mining EMR Data for QI</td>
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<td>E. Edwards / D. Mortensen</td>
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<td>The Art of The Audit: Best of VON Teams Share Audits That Drive Improvement</td>
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<td><strong>Scaling Quality Improvement at the State and/or Health System Level</strong></td>
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<td>Learning From Innovative Statewide Quality Improvement Projects – Part 1</td>
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<td>S. Bonifacio / D. Dukhovny / B. DiPietro</td>
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<td><strong>Calling All Senior Leaders</strong></td>
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<td>Taking Your NICU From Good to Great – Improving Outcomes, Rankings, and Revenue</td>
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<td>G. Suresh</td>
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Writing for Publication: How to Get Your QI Projects to Press!
October 29 & 30

As quality improvement and translational science grows and matures the need to publish high quality QI reports increases. This writer’s workshop, led by leading Editors and QI Experts in the field, is designed to enhance your ability to turn a QI abstract into a publishable paper. Many professionals, trained in the research tradition, may benefit from learning about the SQUIRE 2.0 guidelines, and key differences between a QI and research paper. Both individuals, as well as QI teams, are encouraged to come prepared with their abstracts, posters, and data and begin to flesh out their manuscript taking advantage of the expert coaching available. Pre-work will be required.

Editorial Faculty
Alex Kemper MD, MPH, MS
Deputy Editor - Pediatrics
Debra Brandon PhD, RN, CNS, FAAN
Co-Editor-in-Chief - Advances in Neonatal Care: The Official Journal of the National Association of Neonatal Nurses

QI Expert Table Top Coaches
Dmitry Dukhovny MD, MPH
Heather Kaplan MD, MSCE
Lenora Marcellus PhD, MN, BSN, RN
Rebecca Vartanian MD
Denise Zayack RN, BA, MPH

Agenda
Sunday, October 29

6:30 PM  Welcome and Sharing – What Are You Working on?
6:50    Framing the Writing Process – What Readers Want From High-Quality QI Papers
7:15    Questions/ Answers / Dialogue
7:30    Adjourn for the Evening – or Write in Peace!

Monday, October 30

7:30 AM  Getting Started! First Things First        A. Kemper / D. Brandon
8:00    Individual / Team Writing Block Time
9:00    Pair / Share / Debrief
9:15    Break
9:30    What is the Data Story? Structuring Key Data, Tables, Figures     A. Kemper / D. Brandon
10:00   Individual / Team Writing Block Time
10:45   Debrief
11:00   Consult an Expert Round Robin Tables    All Faculty
11:45   Sharing a Good Story Well               A. Kemper
12:00   Adjourn

Helping Babies Breathe
2nd Edition Master Trainer Workshop
Sponsored in Collaboration with the American Academy of Pediatrics
October 29 & 30

You are invited to join Dr. Danielle Ehret, the VON Director of Global Health, and founding faculty for HBB Dr. George Little and Victoria Flanagan for a special post-conference event - The Helping Babies Breathe 2nd Edition Master Trainer Workshop. The sessions are designed to develop master trainer faculty members who will make a commitment to train global healthcare professionals to provide the initial steps of neonatal resuscitation with an emphasis on The Golden Minute. The 2nd edition of HBB includes critical scientific updates that harmonize with the latest ILCOR and WHO recommendations. The enhanced structured curriculum provides both stronger educational strategies as well as new guidance on program implementation and an increasing emphasis on quality improvement.

Space is limited. VON Quality Congress registration required; however, HBB registrants are required to pay separate fees and purchase key training materials. For complete details contact: Nancy Cloutier, nancy@vtoxford.org

New this year!
Scholarship for Global Health
Competitive scholarships for providers practicing in lower and middle income countries available. Contact Nancy Cloutier for more information: nancy@vtoxford.org
Planning Committee

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*Also serves as contributing faculty.
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WINNER Centre
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Division Chief, Neonatology
University Hospitals Rainbow Babies and Children’s Hospital
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School of Medicine
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Call for Abstracts

The highly interactive VON Learning Fair will showcase 200+ inspiring improvement abstracts allowing teams to learn, measure, improve and share what they accomplished and how!

Who Should Submit an Abstract?

We invite all intradisciplinary colleagues from the neonatal community of practice to share their quality improvement work, and/or research, by submitting a structured abstract. All abstracts will be peer-reviewed. Abstract topics that link to conference plenary or breakout session themes may be considered for a Podium Brief session.

• Individuals or teams engaged in improving the quality, safety, efficiency, and value of newborn care
• Teams from NICQ Next® and/or iNICQ 2017: Choosing Antibiotics Wisely quality improvement collaboratives
• Teams that have implemented a Universal Training Program for NAS at their center
• State, regional, or international quality improvement organizations
• Neonatal fellows
• Parents who are partnering with professionals for improvement

Complete abstract guidelines are available at: www.vtoxford.org/Call_for_Abstracts.

Abstracts will be peer reviewed. Accepted abstracts will be featured in a poster session, poster symposia, and/or Podium Brief.

The application deadline for abstract submissions is July 17, 2017.

Call for Scholarships

AAP/VON Scholarship for Fellows

The AAP/VON Scholarship, co-sponsored by the AAP Section on Neonatal-Perinatal Medicine (SoNPM) and Vermont Oxford Network, will be awarded to five applicants currently in Fellowship Training in Neonatal-Perinatal Medicine who will receive the following:

• Registration for the VON Annual Quality Congress
• Award includes complimentary registration and up to $1000 to support travel, meals, and housing
• Presentation of an abstract at the VON Annual Quality Congress Learning Fair
• Attendance at the VON Pre-conference: Jumpstarting Quality 3.0
• Ongoing recognition for both the Fellow and the sponsoring training program as an AAP/VON Scholar

Kathy Leahy Scholarship for Nurses

Vermont Oxford Network is pleased to offer our annual conference scholarship for the 2017 Annual Quality Congress. Key eligibility criteria include: RNs and/or APNs from a VON member center who have a strong interest in improving the quality, safety, and value of care and are actively engaged in quality improvement projects and programs. The scholarship includes:

• Registration for the VON Annual Quality Congress and NICQ & iNICQ Symposium
• Hotel and travel expenses

Interested applicants can self-nominate by submitting a one-page letter highlighting their expertise, experience, and tangible examples of QI efforts they have participated in.

For more information regarding these scholarships and the application process, please go to: www.vtoxford.org/Annual_Quality_Congress.

The application deadline for both scholarships is June 1, 2017.
Choosing Antibiotics Wisely
in Partnership with the CDC

25% reduction in antibiotics use – can your team say that?
Join us as we continue to accelerate our quest to improve antibiotic stewardship for every newborn! Rolling admissions from states are available now; the next phase of work begins in January 2018.
• As a team— Implement evidence-based care practices
• As a center— Become a VON Center of Excellence in Antibiotic Stewardship
• As a state— Strive to achieve the VON State of Excellence in Antibiotic Stewardship

Together we can fight the resistance!
Your organization will learn from both experienced QI improvement teams and experts in the field how to:
• Avoid overuse and misuse of antibiotics.
• Halt the development of life-threatening, untreatable, multi-drug resistant infections in your NICU.
• Measurably decrease antibiotic utilization rates in the next 12 months.
• Achieve the CDC 7 Core Elements of Antibiotic Stewardship - to both improve care for every baby in your unit today, but also to sustain improvement for the future.

Antibiotic stewardship in the NICU—by the numbers...
A recent VON Day Antibiotic Stewardship Audit (February 2016) identified key gaps in meeting these standards, which are aligned with the CDC Core Elements. Do you know how your unit compares?:
• Only 43% had a physician leader responsible.
• Only 33% had a multidisciplinary team for antibiotic stewardship.
• Only 22% used the recommended antibiotic “time-outs.”
• Only 7% monitored and reported compliance with prescribing guidelines.
• Only 6% participated in the National Healthcare Safety Network (NHSN) Antibiotic Use (AU) and resistance data submission module.

For more details or to register, contact Pam Ford, pford@vtoxford.org, 802-865-4814, Ext 204.

Achieving Measurable Benefit for Infants and Families

This two-year intensive Quality Improvement (QI) collaborative will be comprised of small groups of 8-10 teams pursuing excellence in a topic area (Homeroom) and supported by a dedicated faculty team (Clinical, Family, Quality Improvement).

Key Features
Foundational Practices
• Universal practices incorporated into the work of every Homeroom and every team
  • Family-Centered Care
  • Effective Teamwork
  • Quality Improvement Methodology

Comprehensive Measurement Plan
• Collaborative-wide performance evaluation plan
• Multi-year trend outcome/morbidity data and process measures from Nightingale for teams and Homerooms
• Simplified web-based data collection for tests of change

Families - At The Center Of All We Do
• Infant/family unit as the focus of improvement
• Family Advisors as members of each NICQ 2018-19 team

Expert Panel
• QI evidence-based, potentially better practice Toolkits developed with the guidance of Topic Experts
• Experts available to multiple Homerooms at the request of faculty team

Intradisciplinary and Inter-team Collaboration
• In-person meetings twice per year with QI sharing among all teams
  • 2018 – All NICQ 2018-19 meeting January and September
  • 2019 – All NICQ 2018-19 meeting spring (TBD) and October

Learning Management System (LMS) access and support for all unit members. Learn more at www.vtoxford.org/Learning
For more information, contact Denise Zayack, dzayack@vtoxford.org, 802-865-4814, Ext 236.
REGISTRATION EVENTS / FEES

**Standard Registration Fees**

**2017 Annual Quality Congress**  
Saturday & Sunday, October 28 & 29, 2017

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<th>Through June 1</th>
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<tr>
<td>All VON Member Physicians</td>
<td>$850</td>
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<tr>
<td>All VON Members – All other disciplines and Fellows/Trainees</td>
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<tr>
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Note: Some VON members are also participants in QI collaboratives. Membership in VON NICQ Next² and iNICQ Intensive quality improvement collaboratives include registration fees for 4 team members, 2 parents and 2 Senior Leaders to attend 3 days of programming (Annual Quality Congress and NICQ & iNICQ Symposium). Additional team members from these member centers may also attend; however, they are required to pay Standard Registration Fees.
*Fees include both live attendance and access to Virtual Quality Congress.

**PRE-CONFERENCE EVENTS**

**Jump Starting Quality 3.0 – Strategies to Launch a Successful Quality Improvement Project**  
Thursday, October 26, 2017, 12:30PM - 6:00PM

- Fellows/Trainees Fees Waived
- Faculty Mentors attending in support of registered Fellows/Trainees Fees Waived
- All other healthcare professionals $195

**NICQ & iNICQ Symposium**  
Friday, October 27, 2017, 8:00AM - 1:30PM

The NICQ & iNICQ Symposium is a “by invitation only” event for VON teams who are enrolled in NICQ Next² or iNICQ Choosing Antibiotics Wisely quality improvement collaboratives. NICQ Next² teams will also meet for Homeroom sessions on Thursday, October 26 and during the Symposium on Friday, October 27, 2017.

- iNICQ Choosing Antibiotics Wisely Core Member - All disciplines $195
- iNICQ Choosing Antibiotics Wisely Core Member - Parents & Senior Leaders Fees waived
- iNICQ Choosing Antibiotics Wisely Intensive Members Included in Standard Fees or in membership in the iNICQ Intensive collaborative. (See additional pricing note for collaborative participants beneath Standard Reg. Fees above)
- NICQ Next² Members Included in Standard Fees or in membership in the NICQ Next² collaborative. (See additional pricing note for collaborative participants beneath Standard Reg. Fees above)

**NEW PRE-CONFERENCE: OPEN TO ALL!**

**Newborn Antibiotic Stewardship National Summit**  
Friday, October 27, 2017, 1:30PM - 5:30PM

- iNICQ Choosing Antibiotics Wisely Intensive Members Fees waived
- All other healthcare professionals $195

**POST-CONFERENCE EVENTS**

**Helping Babies Breathe 2nd Edition Master Trainer Workshop**  
Sunday & Monday, October 29 & 30, 2017

- All disciplines $275

**NEW! Writing for Publication**  
Sunday, October 29, 6:30PM - 7:30PM & Monday, October 30, 7:30AM - 12:00 Noon, 2017

- All disciplines $195

**NEW! 2017 Virtual Quality Congress**

Those who are unable to travel to Chicago to attend the live Annual Quality Congress can register now to attend virtually as an individual or share the learning by purchasing a center-level subscription to the Virtual Quality Congress for their entire team. Virtual attendees will be able to access 2017 Annual Quality Congress content in November 2017 following the live meeting. Special pricing available for developing countries. Please contact Tsveti Berthin for more information: Tberthin@vtoxford.org

Learn more at [www.vtoxford.org/Virtual_Quality_Congress_Pass](http://www.vtoxford.org/Virtual_Quality_Congress_Pass)

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<th>Individual Subscription</th>
<th>Center-Level Subscription</th>
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<tr>
<td>VON Members</td>
<td>$500</td>
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<tr>
<td>Non-VON Members</td>
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Early registration deadline is June 1.

Register early to receive discounted registration fees and to assure that space is available:  

**Accommodations**

Vermont Oxford Network has reserved a room block at the Sheraton Grand Chicago at a discounted group rate of $249/night (single).

**Room block reservations close on September 29.**

Reserve online at [www.starwoodmeeting.com/Book/VON](http://www.starwoodmeeting.com/Book/VON) or call 312.464.1000.
2017 ANNUAL QUALITY CONGRESS

Convening THE WORLDWIDE COMMUNITY OF PRACTICE

• 1185 VON Centers
• Assembling from 35 Countries
• 1 Goal

Transforming NEWBORN CARE

Virtual Quality Congress

New this year! Those who are unable to travel to Chicago to attend the live Annual Quality Congress can register now to attend virtually as an individual or share the learning by purchasing a center-level subscription to the Virtual Quality Congress for their entire team.

Virtual attendees access 2016 Quality Congress learning immediately. 2017 program available after Chicago meeting closes.

Learn more at: www.vtoxford.org/Virtual_Quality_Congress_Pass

The Annual Quality Congress is commercial support free. Vermont Oxford Network does not accept industry sponsorship, displays, or product advertising.