2015 Annual Quality Congress
Convening the Worldwide Community of Practice

Transforming Our Future!

Annual Quality Congress
October 3 – 4, 2015

Preconference Events
October 1 – 2, 2015

Helping Babies Breathe Master Trainer Workshop
October 5 – 6, 2015

Sheraton Chicago Hotel and Towers • Chicago, IL

www.vtoxford.org/Annual_Quality_Congress
Preconference Events

NICQ Symposium
Exclusive Event for NICQ and iNICQ Teams

Teams actively engaged in VON NICQ Next: Innovations in Newborn Care, the intensive track for iNICQ 2015: Alarm Safety, Driving Outcomes with Evidence-Based Oxygen Therapy and Safe Monitoring Practices, and iNICQ 2015: NAS – A Universal Training Solution will come together to learn, share and improve.

Teams will present real world data and improvement stories from their collaborative work including progress on their clinical, family-centered care and value aims. Senior Leaders will provide keen insights on the use of improvement charters and will emphasize value metrics and return on investment for QI efforts.

VON Family Leaders will share key lessons and strategies learned from the incredible work of VON teams as they partner to improve care. The Symposium will conclude with a spirited presentation from Jochen Profitt on Resilience in the NICU.

The day-long learning session is reserved for teams already registered and engaged in Vermont Oxford Network collaborative work as described above. To learn about opportunities for your team to participate in 2016, please contact Denise Zayack, at dzayack@vtoxford.org.

Jump Starting Quality – Calling All Fellows!
Strategies to Launch A Successful Quality Improvement Project

Target Audience
This engaging workshop is ideal for neonatal fellows who are planning their fellowship project. It is also essential for early career neonatologists who are interested in integrating robust quality improvement methods at their center. Other professionals, particularly newly forming interdisciplinary quality improvement teams are also encouraged to attend and will enrich the learning environment and dialogue. Sponsored by Vermont Oxford Network and TECaN.

NOTE: Registrants for this session will be invited to a Preconference Webinar where the learning tools and prework for this session will be assigned.

Agenda

8:00–12:00 Optional Attendance at the NICQ Symposium AM Plenary Sessions
12:15 Fellows / Early Career Networking Lunch
12:30 Welcome! Quality Matters J. Horbar
12:40 Exploring Your Change Ideas — What Are You Working On? D. Dukhovny
1:00 Structuring Your QI Project Using the SQUIRE Guidelines - From Conception to Publication T. Ho
1:45 Crafting a SMART Aim M. Gupta
2:30 Break / Informal Networking
2:45 The What, Why and “How To” for Developing Driver Diagrams G. Suresh
3:30 Measurement and Metrics – the Basics! H. Kaplan
4:30 Break / Energizer
5:00 Developing a Structured QI Abstract Using the VON Template T. Parker
5:45 Abstract Swap and Rapid Cycle Feedback
6:00 Session Convenes

NOTE: Each session is structured using a short 15 minute presentation, followed by table-top activities focused on applying the learning led by faculty presenters and D. Dukhovny and J. Gould.

PRE- AND POST-CONFERENCE HOSPITAL VISITS

Chicago NICU Visits – Open to All, Space Limited

We are pleased to offer a special invitation to meeting attendees to visit NICUs in Chicago. Learn how your colleagues provide care and organize their work. Local neonatologists will provide guided visits of their NICUs, sharing information about their programs, practices, and QI and research projects. Whether you are building a new NICU or in a cycle of continuous improvement, this is a valuable opportunity to learn how it’s done in Chicago!

Two-hour visits: Thursday, October 1; Friday, October 2; and Monday, October 5. See www.vtoxford.org/Chicago_Area_NICU_Visits for details. Preregistration required; travel is via public transportation.

Facilities and Faculty
- Evanston Hospital
  Hosted by William Mack Kendrick MD
- Renée Schine Crown NICU at Rush University Medical Center
  Hosted by Aloka L. Patel MD and Jean M. Silvestri MD
- University of Chicago Comer Children’s Hospital
  Hosted by William Meadow MD, PhD
- Ann and Robert H. Lurie Children’s Hospital of Chicago and Northwestern Memorial’s Prentice Women’s Hospital
  Hosted by Aaron Harvis MD and Yasmin Khan MD
## 2015 Annual Quality Congress Day 1

**SATURDAY, OCTOBER 3, 2015**

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Speaker</th>
</tr>
</thead>
<tbody>
<tr>
<td>6:30 AM</td>
<td>Walk or Run for Fun—Get up and Go!</td>
<td>H. Cohen</td>
</tr>
<tr>
<td>7:00 – 7:45</td>
<td>Optional Sunrise Breakfast Sessions</td>
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</tr>
<tr>
<td></td>
<td>A. Using Nightingale to Identify Opportunities for Improvement</td>
<td>E. Edwards / R. Soll</td>
</tr>
<tr>
<td></td>
<td>B. Hot Off the Press! Updates from the Section on Neonatal-Perinatal Medicine</td>
<td>R. Savich</td>
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<tr>
<td></td>
<td>C. Calling All Fellows! Quality Improvement for the Next Generation</td>
<td>D. Dukhovny</td>
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<tr>
<td></td>
<td>D. MOC Part 4 Made Simple! The New VON Model</td>
<td>K. Johnson / G. Moyer</td>
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<tr>
<td>8:00</td>
<td>Oxygen - Getting It Right!</td>
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<tr>
<td></td>
<td>Transforming Our Future</td>
<td>J. Horbar</td>
</tr>
<tr>
<td>8:20</td>
<td>Evolving Evidence for Safe Oxygen Saturation—Tradeoffs at the Tips and Tails</td>
<td>B. Schmidt</td>
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<tr>
<td>8:40</td>
<td>Discussion</td>
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<tr>
<td>8:50</td>
<td>Evidence Into Action—What Is A Clinician to Do?</td>
<td>J. Hagadorn / D. Sink</td>
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<tr>
<td>9:10</td>
<td>Improvement Story</td>
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<tr>
<td>9:20</td>
<td>Discussion</td>
<td></td>
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<tr>
<td>9:30</td>
<td>The SafeBoosC RCT Using Cerebral Oximetry to Reduce Brain Injury</td>
<td>G. Greisen</td>
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<tr>
<td>9:50</td>
<td>Discussion</td>
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<tr>
<td>10:00</td>
<td>Break</td>
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<tr>
<td>10:30</td>
<td>氧心 - Getting It Right!</td>
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<tr>
<td>10:55</td>
<td>Discussion</td>
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<tr>
<td>11:05</td>
<td>The H-HOPE RCT: A Maternally Administered Multi-Sensory Intervention</td>
<td>R. White-Traut</td>
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<tr>
<td>11:30</td>
<td>Discussion</td>
<td></td>
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<tr>
<td>11:40</td>
<td>Improvement Story</td>
<td></td>
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<tr>
<td>12:00</td>
<td>Adjourn for Lunch/Optional Networking Luncheons*</td>
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<tr>
<td>2:00</td>
<td>Resume for Breakout Sessions</td>
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<tr>
<td>3:30</td>
<td>VON Quality Improvement and Safety Learning Fair and International Video-Fest</td>
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<tr>
<td>5:30</td>
<td>Learning Fair Adjourns</td>
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<tr>
<td>6:30</td>
<td>Social Event / Back to the Future</td>
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### 2015 Annual Quality Congress Day 2

**SUNDAY, OCTOBER 4, 2015**

<table>
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<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker(s)</th>
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<tbody>
<tr>
<td>6:30</td>
<td>Walk or Run for Fun—Only the Strong Survive!</td>
<td>H. Cohen / E. Edwards</td>
</tr>
<tr>
<td>7:00</td>
<td>Optional Sunrise Breakfast Session</td>
<td>M. Rysavy / J. Kaempf / K. Barrington</td>
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<tr>
<td></td>
<td><strong>Big Data in the NICU</strong></td>
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<tr>
<td>8:00</td>
<td>Setting the Stage</td>
<td>J. Horbar</td>
</tr>
<tr>
<td>8:05</td>
<td>Using a Trillion Points of Data to Deliver Precision Medicine</td>
<td>A. Butte</td>
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<tr>
<td>8:35</td>
<td>Discussion</td>
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<tr>
<td>8:45</td>
<td>Genome Sequencing and Implementing Precision Medicine in the NICU</td>
<td>S. Kingsmore</td>
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<tr>
<td>9:10</td>
<td>Discussion</td>
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</tr>
<tr>
<td>9:20</td>
<td>Physiologic Monitoring in the Cloud</td>
<td>C. McGregor</td>
</tr>
<tr>
<td>9:45</td>
<td>Panel Discussion</td>
<td>C. McGregor / A. Butte / S. Kingsmore</td>
</tr>
<tr>
<td>10:00</td>
<td>Break / VIP Luggage Service</td>
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### Improving Surgical Care

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<th>Event</th>
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<tbody>
<tr>
<td>10:35</td>
<td>Potentially Better Practices for Surgical Care</td>
<td>B. Modi / C. Lund</td>
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<tr>
<td>11:00</td>
<td>Better Handoffs, Safer Care! Optimizing Communication and Teamwork</td>
<td>C. Landrigan</td>
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<tr>
<td>11:30</td>
<td>Discussion</td>
<td></td>
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<tr>
<td>11:40</td>
<td>Surgical Improvement Stories</td>
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<td>Discussion</td>
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<table>
<thead>
<tr>
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<tbody>
<tr>
<td>12:00</td>
<td>Lunch</td>
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<tr>
<td>1:30</td>
<td>Resume for Breakout Sessions</td>
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<td>2:30</td>
<td>Transformative Futures</td>
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<tr>
<td>3:15</td>
<td>Discussion</td>
</tr>
<tr>
<td>3:30</td>
<td>Annual Quality Congress Adjourns</td>
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**Special Post-Conference**

**Cosponsored with the American Academy of Pediatrics**

**Helping Babies Breathe Master Trainer Workshop**

October 5 & 6, 2015

Separate registration required. Separate fees apply.

Register at [www.regonline.com/2015HBBMasterCourse](http://www.regonline.com/2015HBBMasterCourse)

**Accreditation**

CMEs will be awarded for attending this activity.

This activity has been submitted to Northeast Multistate Division (NE-MSD) for approval to award contact hours. Northeast Multistate Division (NE-MSD) is accredited as an approver of continuing nursing education by the American Nurses Credentialing Center’s Commission on Accreditation.
### Saturday, October 3, 2015

#### Complex Surgical Care

- **NEC – What Lies Under the Big Umbrella?**  
  B. Modi

- **The Children’s Hospital Neonatal Consortium: Optimizing Perioperative Care for Neonates**  
  E. Pallotto / B. Brozanski / T. Mingrone / A. Piazza / J. Smith

#### Oxygen and Alarm Safety

- **The Alarming Challenge! Staffing Single Room NICUs and Alarm Burden**  
  R. Vartanian

- **Cerebral Oxymetry in Preterm Infants: Methods, Measurement and Evaluating Clinical Benefit**  
  G. Greisen

#### Neonatal Abstinence Syndrome

- **Reducing Pharmacologic Treatment for NAS: The Couplet Care Advantage**  
  B. Whalen

- **The Prescription Opioid Epidemic and NAS: A Public Health Approach**  
  S. Patrick

#### NICU of the Future

- **Enhanced Simulation to Identify Latent Safety Hazards in the NICU**  
  J. Bender

- **Taking Care of Small Babies in a Big Unit: Is a Small-Baby Team Right for You?**  
  A. Atwater / B. Brewer / A. Tichenor

- **The Delivery Room of the Future**  
  H. Lee

- **Balancing Noise and Language Exposure for Premature Infants in the NICU**  
  A. Lahav

- **The Family’s Role in Long-Term Outcomes After NICU Care**  
  S. Saigal

- **Critical Concepts in Adoption of Cue-Based Feedings**  
  R. White-Traut

#### Building Capacity for Improvement

- **Using Failure Modes and Effects Analysis to Optimize Delivery Room Outcomes**  
  D. Loren

- **Hands-On QI Measurement Workshop**  
  G. Suresh

- **Solving the Value Equation**  
  J. Horbar / T. Ho / H. Kaplan / M. Buus-Frank

- **Progress on the AAP Quality Measures Task Force**  
  J. Zupancic / H. Kaplan / R. Savich

- **Town Hall Dialogue!**  
  C. Landrigan

- **I-Pass in the NICU: Operationalizing and Sustaining Improved Handoffs**  
  C. Landrigan

- **Applied Measurement for QI Interventions**  
  J. Profit

- **Getting Started With Open Big Data in Biomedical Research**  
  A. Butte

#### Respiratory Controversies

- **Delivery Room Management of the Micro-Premature Infant**  
  M. Dunn

- **Optimizing Noninvasive Ventilation**  
  W. Carlo

- **Potentially Better Practices to Wean From Respiratory Support**  
  J. Gray

#### Emerging Science and Evidence

- **Clinician’s Guide to Actionable Genes and Genome Interpretation**  
  B. Bernard

- **Methods, Applications and Results of Studies of Medical Genomes in Newborns**  
  S. Kingsmore

- **Clinical Genomics at Scale: Synthesizing and Analyzing “Big Data” From Thousands of Patients**  
  B. Bernard

- **How to Evaluate the Quality of the Evidence**  
  R. Soll
David Loren MD  
Assistant Professor of Pediatrics  
Division of Neonatology  
University of Washington  
Medical Director, NNP Program  
Seattle Children's Hospital  
Seattle, WA

Carolyn Lund RN, MS, FAAN  
Neonatal Clinical Nurse Specialist  
Children's Hospital of Oakland  
Associate Clinical Professor  
University of California  
San Francisco, CA

William Mackendrick MD  
Vice-Chair for Subspecialty Pediatrics  
Department of Pediatrics  
Head, Division of Neonatology  
North Shore University Health System  
Medical Director, Infant ICU  
Evanston Hospital  
Chicago, IL

Brenda Maschmeyer RN, BSN  
Research Nurse  
Baptist Memorial Hospital for Women  
Memphis, TN

Carolyn McGregor AM, PhD  
B App Sc, SMIEEE  
Canada Research Chair in Health Informatics  
Professor Faculty of Business and IT  
University of Ontario Institute of Technology  
Oshawa, Ontario, Canada

William Meadow MD, PhD  
Professor of Pediatrics  
Director, Neonatology  
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Chicago, IL

Paula Meier RN, PhD, FAAN  
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Professor of Women, Children & Family Nursing  
Professor of Pediatrics  
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Director, Neonatal Intensive Care  
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Ann Arbor, MI

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March of Dimes NICU Family Support Specialist  
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Kansas City, MO

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UPMC  
Pittsburgh, PA

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Center for Advanced Intestinal Rehabilitation  
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Boston Children's Hospital  
Assistant Professor of Surgery  
Harvard Medical School  
Boston, MA

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Neonatal Nurse Practitioner Coordinator  
NICU Extremely Low Birth Weight Program  
CHOC Children's Hospital  
Orange, CA

Virginia A. Moyer MD, MPH  
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Maintenance of Certification and Quality  
American Board of Pediatrics  
Chapel Hill, NC

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March of Dimes NICU Family Support Specialist  
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School of Medicine  
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Intensive Care Nursery  
Medical Director, Neonatal ECMO  
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Kansas City, MO

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Vanderbilt University  
Nashville, TN

Anthony J. Piazza MD  
Associate Professor  
Emory University  
Medical Director of Neonatal Services  
Children's Healthcare of Atlanta  
Egleston Hospital  
Atlanta, GA

Alan P. Picarillo MD, FAAP  
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Division of Neonatology  
UMass Memorial Healthcare  
Assistant Professor in Pediatrics  
UMass Medical School  
Worcester, MA

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Assistant Professor of Pediatrics  
Director of Perinatal Health Systems Research  
Perinatal Epidemiology and Health Outcomes Research Unit  
Division of Neonatal and Developmental Medicine  
Stanford University  
Palo Alto, CA

Steven A. Ringer MD, PhD  
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Harvard Medical School  
Brigham and Women's Hospital  
Boston, MA

Kate Robson MEd  
Parent Coordinator, NICU  
Sunnybrook Health Sciences Centre  
Director, Canadian Premature Babies Foundation  
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Madison, WI

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Pediatrician  
Neonatal Follow-up Program  
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Renate D. Savich MD  
Professor of Pediatrics  
Chief, Neonatology and Newborn Services Division  
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Children's Hospital of Mississippi  
University of Mississippi Medical Center  
Chairperson, AAP Section on Neonatal-Perinatal Medicine (SoNPM)  
Jackson, MS

Barbara K. Schmidt MD, FRCPC, MSc  
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Kristine Sandberg Knisely Chair in Neonatology  
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Perelman School of Medicine  
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UCONN School of Medicine  
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Sheldon B. Korones Newborn Center  
Regional Medical Center  
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Livingston, NJ

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Department of Pediatrics and Communicable Diseases  
University of Michigan  
Ann Arbor, MI

Lelis Vernon BA  
Chair, NICU Parent Advisory Council  
Baptist Children's Hospital  
Miami, FL

Bonny Whalen MD  
Newborn Nursery Medical Director  
Pediatric Hospitalist  
Children's Hospital at Dartmouth  
Assistant Professor  
Department of Pediatrics  
Geisel School of Medicine at Dartmouth  
Lebanon, NH

Rosemary White-Traut RN, PhD, FAAN  
Director of Nursing Research  
The Children's Hospital of Wisconsin  
Professor Emerita  
Department of Women, Children and Family Health Science, University of Illinois at Chicago  
College of Nursing  
Chicago, IL

John A. F. Zupancic MD, ScD  
Associate Chief of Neonatology  
Beth Israel Deaconess Medical Center  
Boston, MA
Learning Fair—Call for Abstracts
Calling all neonatal colleagues to submit your improvement stories and outcome data for the 2015 Annual Quality Congress. Abstracts will be peer reviewed for poster and/or podium presentation. Posters will be presented at the Learning Fair on Saturday; select posters will also be featured in an expert-guided poster walk on Sunday.

Who Should Submit an Abstract?
- Individuals or teams engaged in improving the quality, safety, efficiency, and value of newborn care
- Individuals or teams enrolled in NICQ Next and/or the iNICQ collaboratives
- State, regional, or international quality improvement organizations
- Neonatal fellows
- Parents who are partnering with professionals for improvement

Topics of Interest
We are particularly interested in improvement projects that focus on the following plenary themes or challenges:
- Oxygen safety and alarm fatigue
- Minimizing lung injury, minimizing brain injury, infection reductions, optimizing nutrition, minimizing NEC, and improving patient safety
- Neonatal abstinence syndrome
- Innovative projects or examples of family-centered care
- Interdisciplinary teams and teamwork
- QI implementation projects with data-driven outcomes that increase value
- Novel models of NICU care and/or environments

For complete abstract guidelines are available at www.vtoxford.org/Call_For_Abstracts Abstracts are due August 1, 2015. Abstracts submitted after that date will not be accepted.

NICU Tube Fest—Call for Videos
Please help us spread innovative practices and programs by sharing a short video from your center. Relevant topics include the following:
- Focus on an innovative program or practice
- Show a standardized process or procedure
- Highlight innovative quality improvement tools or strategies

Videos should be no longer than 3 minutes, with an additional 1 minute for video credits. The video must be accompanied by relevant documentation and appropriate consent forms. Select videos will be available for viewing during the Learning Fair in a special screening room.

For more detailed information on video submission, please visit www.vtoxford.org/Call_For_Videos Video submissions are due August 14, 2015.
Call for the AAP / VON Scholarship

Vermont Oxford Network and the AAP Section on Perinatal Pediatrics extend an invitation to Fellows and early career neonatologists to apply for the VON Scholars Program. Five AAP/VON Scholars will be selected and will receive the following:

- Scholarship to support attendance at the VON Annual Quality Congress on October 2 – 4, 2015. The award includes complimentary registration and up to $1000 to support travel, meals, and housing.
- Opportunity to submit an abstract and present QI work (or research plan in progress) during the Learning Fair and the Guided Poster Walk.
- Opportunity to compete for Plenary Podium Brief session(s).
- Special invitation to VIP Preconference events: NICQ Collaborative Symposium and/or the Preconference.
- Recognition as an AAP/VON Scholar for both the Fellow and the sponsoring training program.

For more information go to: www.vtoxford.org/Annual_Quality_Congress

Deadline for application is June 19, 2015.

Call for the Kathy Leahy Scholarship

Vermont Oxford Network is pleased to offer our Annual Kathy Leahy Scholarship for the 2015 Annual Quality Congress. Eligibility criteria include:

- RNs and/or APNs from a VON member center
- Strong interest in improving the quality, safety, and value of care
- Active engagement in quality improvement projects and programs

Interested applicants can self-nominate by submitting a one-page letter highlighting their expertise, experience, and tangible examples of QI efforts they have participated in. Special consideration will be given to those who have mentored and motivated other colleagues.

Send application letter and CV to nancy@vtoxford.org

See more information online at www.vtoxford.org/Kathy_Leahy_Scholarship

Deadline for submissions is July 1, 2015.
Additional Pre-Conference / Post-Conference Events

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<thead>
<tr>
<th>Event</th>
<th>Dates</th>
<th>Cost</th>
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<tbody>
<tr>
<td>Jump Starting Quality: Calling All Fellows!</td>
<td>Oct. 2, 2015</td>
<td>Fees Waived</td>
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<tr>
<td></td>
<td>Oct. 2, 2015</td>
<td>$195</td>
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<tr>
<td>Helping Babies Breathe Master Trainer Workshop</td>
<td>Oct. 5 – 6, 2015</td>
<td>$350</td>
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VON Social Event – Back to the Future!

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<th>Category</th>
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<tr>
<td>Registered participant</td>
<td>No Charge</td>
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<td>Guest</td>
<td>$75</td>
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**Register Now!**

Register early at [www.regonline.com/VON2015Meeting](http://www.regonline.com/VON2015Meeting) to receive discounted registration fees and to assure space is available in your preferred breakout sessions and the onsite hospital visits.

**Early registration deadline is July 15, 2015.**

Fees include admission to the Annual Quality Congress social event. Special fees apply for luncheon events.

**Accommodations**

Vermont Oxford Network has reserved a room block at the Sheraton Chicago Hotel & Towers at a discounted group rate. The Sheraton is ideally situated in the heart of downtown on the Chicago River and is within walking distance of Navy Pier, the Magnificent Mile shopping, the Art Institute of Chicago, many other activities, and great restaurants.

Special room rate: $229 single. The room block closes on August 31, 2015, or earlier if filled. Please reserve early to assure availability at the discounted rate.

Hotel reservations can be made by phone at 800.325.3535 or online at [www.starwoodmeeting.com/Book/2015VON](http://www.starwoodmeeting.com/Book/2015VON). Please reference Vermont Oxford Network to receive the discounted group rate.

VIP Luggage Storage will be provided to attendees who stay beyond hotel room check-out.

For more information, please contact Nancy Cloutier, Network Meeting Coordinator, by email [nancy@vtoxford.org](mailto:nancy@vtoxford.org) or call 802.865.4814, ext. 208.